

Decision Methods and Models

Master's Degree in Computer Science

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Schedule: **Thursday 16.30 - 18.30 in Aula Magna (CS department)**
Friday 12.30 - 14.30 in classroom 301

Office hours: **on appointment**

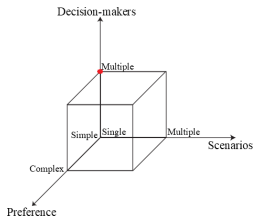
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We assume

- multiple decision-makers: $|D| > 1$
- preference relations Π_d that are weak orders, possibly with a known consistent value function $u^{(d)}(f)$



We consider a special class of games with strong properties that relate

- the worst-case strategies
- Nash equilibria

Zero-sum games

In a **zero-sum game** the payoffs sum to zero in all profile strategies

$$\sum_{d \in D} f^{(d)}(x^{(1)}, \dots, x^{(|D|)}) = 0 \text{ for all } x \in X$$

A uniform sum \bar{f} is reduced to 0 by affine transformation $f' = f - \frac{\bar{f}}{|D|}$

They have the same properties

A **conventional simplified strategic form** reporting only the row payoffs is used for two-player games

$$\begin{bmatrix} (a, -a) & (c, -c) \\ (b, -b) & (d, -d) \end{bmatrix} \rightarrow \begin{bmatrix} a & c \\ b & d \end{bmatrix}$$

Adaptations for the simplified form: dominance

Since the column payoffs are not explicitly provided, one must remember that **the column player minimises costs** instead of maximising payoffs

Example

	1	2
1	-2	3
2	-1	1

- there is no explicit dominance on rows
- column 1 dominates column 2 *(smaller costs!)*
- now, row 2 dominates row 1

Strategy profile (2, 1) is the rational choice for both players

Adaptations for the simplified form: dominance

Since the column payoffs are not explicitly provided, one must remember that **the column player minimises costs** instead of maximising payoffs

Example

	1	2	3
1	2	2	1
2	-1	0	-1
3	3	2	1

- row 3 dominates rows 1 and 2
(*weakly on some strategies, but strictly overall*)
- column 3 dominates columns 1 and 2
(*smaller costs!*)

Strategy profile (3, 3) is the rational choice for both players

Adaptations for the simplified form: dominance

Since the column payoffs are not explicitly provided, one must remember that **the column player minimises costs** instead of maximising payoffs

Example

	1	2	3
1	-1	0	-1
2	1	2	3
3	2	-1	-1

- row 2 dominates row 1
- now, column 2 dominates column 3 *(smaller costs!)*

The column domination was hidden in the original matrix

Adaptations for the simplified form: equilibria

A similar adaptation must be applied to compute Nash equilibria:

$$(r, c) \text{ is an equilibrium} \Leftrightarrow \begin{cases} f_{rc} \geq f_{ic} & \text{for all } i \in X^{(r)} \\ f_{rc} \leq f_{rj} & \text{for all } j \in X^{(c)} \end{cases}$$

Therefore, mark the maxima in each column and the minima in each row:
the entries with two marks are equilibria

Example

	1	2
1	-2	3 ⁻
2	-1 ⁺	1

Entry (2, 1) is an equilibrium

Adaptations for the simplified form: equilibria

A similar adaptation must be applied to compute Nash equilibria:

$$(r, c) \text{ is an equilibrium} \Leftrightarrow \begin{cases} f_{rc} \geq f_{ic} & \text{for all } i \in X^{(r)} \\ f_{rc} \leq f_{rj} & \text{for all } j \in X^{(c)} \end{cases}$$

Therefore, mark the maxima in each column and the minima in each row: the entries with two marks are equilibria

Example

	1	2	3	4
1	2	1 ⁺	1 ⁺	3
2	-1 ⁻	0	-1 ⁻	4
3	3	1 ⁺	1 ⁺	2
4	-1 ⁻	-1 ⁻	1	0

There are 4 reciprocally indifferent equilibria: (1, 2), (1, 4), (3, 2), (3, 4)

No equilibrium is strictly dominated

Is it a general property?

Adaptations for the simplified form: equilibria

A similar adaptation must be applied to compute Nash equilibria:

$$(r, c) \text{ is an equilibrium} \Leftrightarrow \begin{cases} f_{rc} \geq f_{ic} & \text{for all } i \in X^{(r)} \\ f_{rc} \leq f_{rj} & \text{for all } j \in X^{(c)} \end{cases}$$

Therefore, mark the maxima in each column and the minima in each row:
the entries with two marks are equilibria

Example

	1	2	3
1	-1 ⁻	0	-1 ⁻
2	1 ⁻	2	3
3	2	-1 ⁻	-1 ⁻

There is no equilibrium

The value of the game in zero-sum games

The **value of the game** for the row player is as usual

$$u^{(r)} = \max_{i \in X^{(r)}} \min_{j \in X^{(c)}} f_{ij}$$

For the column player, it **derives from the same function** f

$$u^{(c)} = \max_{j \in X^{(c)}} \min_{i \in X^{(r)}} -f_{ij} = \max_{j \in X^{(c)}} \left(- \max_{i \in X^{(r)}} f_{ij} \right) = - \min_{j \in X^{(c)}} \max_{i \in X^{(r)}} f_{ij}$$

and we usually redefine it as a **cost of the game** reversing its sign

$$u^{(c)} = \min_{j \in X^{(c)}} \max_{i \in X^{(r)}} f_{ij}$$

Example

	1	2	3	
1	-1	0	-1	-1
2	1	2	3	1
3	2	-1	-1	-1

2	2	3
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- $u^{(r)} = \max(-1, 1, -1) = 1$
- $u^{(c)} = \min(2, 2, 3) = 2$

The worst-case strategy in zero-sum games

Equilibrium

$$(r, c) \text{ is an equilibrium} \Leftrightarrow \begin{cases} f_{rc} \geq f_{ic} & \text{for all } i \in X^{(r)} \\ f_{rc} \leq f_{rj} & \text{for all } j \in X^{(c)} \end{cases}$$

Value and cost of the game

$$\begin{cases} u^{(r)} = \max_{i \in X^{(r)}} \min_{j \in X^{(c)}} f_{ij} \\ u^{(c)} = \min_{j \in X^{(c)}} \max_{i \in X^{(r)}} f_{ij} \end{cases}$$

They are related: **both refer to maximum gains and minimum costs**

The property is actually much stronger

Equilibria and value of zero-sum games

Theorem (Von Neumann and Morgenstern)

For any two-player zero-sum game

- $u^{(r)} \leq u^{(c)}$
- (i, j) is an equilibrium if and only if $u^{(r)} = u^{(c)} = f_{ij}$

The guaranteed gain of the row player is limited
by the guaranteed loss of the column player

Given that one gains what the other loses, this sounds natural

Example

	1	2	3	
1	-1 ⁻	0	-1 ⁻	-1
2	1 ⁻	2	3	1
3	2	-1 ⁻	-1 ⁻	-1
	2	2	3	

No equilibrium and $u^{(r)} = \max(-1, 1, -1) = 1 < 2 = \max(2, 2, 3) = u^{(c)}$

Equilibria and value of zero-sum games

Theorem (Von Neumann and Morgenstern)

For any two-player zero-sum game

- $u^{(r)} \leq u^{(c)}$
- (i, j) is an equilibrium if and only if $u^{(r)} = u^{(c)} = f_{ij}$

Example

	1	2	
1	-2^-	$3^ $	-2
2	-1^+	1	-1
	-1	3	

Entry $(2, 1)$ is an equilibrium and $u^{(r)} = u^{(c)} = -1 = f_{ij}$

Equilibria and value of zero-sum games

Theorem (Von Neumann and Morgenstern)

For any two-player zero-sum game

- $u^{(r)} \leq u^{(c)}$
- (i, j) is an equilibrium if and only if $u^{(r)} = u^{(c)} = f_{ij}$

Example

	1	2	3	4	
1	2	1 ⁺	1 ⁺	3	1
2	-1 ⁻	0	-1 ⁻	4 [!]	-1
3	3 [!]	1 ⁺	1 ⁺	2	1
4	-1 ⁻	-1 ⁻	1	0	-1
	3	1	1	4	

Entries $(1, 2)$, $(1, 3)$, $(3, 2)$ and $(3, 3)$ are equilibria with payoff $f_{ij} = 1$ and $u^{(r)} = \max(1, -1, 1, -1) = 1 = \min(3, 1, 1, 4) = u^{(c)}$

Mixed strategies

A **mixed strategy** $\xi^{(d)}$ for player $d \in D$
is a **probability vector** defined on $X^{(d)}$

$$\xi^{(d)} = \left[\xi_1^{(d)} \ \dots \ \xi_{|X^{(d)}}^{(d)} \right]^T \in \Xi^{(d)}$$

where

$$\Xi^{(d)} = \left\{ \xi^{(d)} \in [0, 1]^n : \sum_{i \in X^{(d)}} \xi_i^{(d)} = 1 \right\}$$

It can be interpreted in many ways, such as

- the probability with which d chooses strategy $x^{(d)}$
- the frequency with which d chooses strategy $x^{(d)}$ in a repeated game
- the fraction of players who choose strategy $x^{(d)}$ in a team game

In these situation **the payoff obtained becomes a random variable**
and the aim becomes to **maximise its expected value**

$$\begin{aligned} \max E \left[f^{(d)}(\xi^{(1)}, \dots, \xi^{(|D|)}) \right] \\ \xi^{(d)} \in \Xi^{(d)} \end{aligned}$$

Pure and mixed strategies

A **pure strategy** $x_i^{(d)}$ is the deterministic special case when $\xi^{(d)} \in \{0, 1\}^n$

$$x_i^{(d)} \leftrightarrow \begin{cases} \xi_i^{(d)} = 1 \\ \xi_{i'}^{(d)} = 0 \text{ for all } i' \in X^{(d)} \setminus \{i\} \end{cases}$$

While a **zero-sum game** can remain unsolved in pure strategies, it **always admits a solution in mixed strategies**

- the worst-case criterium can be reformulated for mixed strategies
- the problem has equilibria in mixed strategies

The expected value of the game

The players aim to optimise the **expected value of the game**, that is

$$v^{(r)} = \max_{\xi^{(r)} \in \Xi^{(r)}} \min_{\xi^{(c)} \in \Xi^{(c)}} E[f(\xi)]$$

$$v^{(c)} = \min_{\xi^{(c)} \in \Xi^{(c)}} \max_{\xi^{(r)} \in \Xi^{(r)}} E[f(\xi)]$$

where

$$E[f(\xi)] = \sum_{i \in X^{(r)}, j \in X^{(c)}} \xi^{(r)} \xi^{(c)} f_{ij}$$

is the **expected gain of the row player and loss of the column player**

This looks like a complex problem:

- the row player has infinite strategies to increase the gain
- the column player has infinite strategies to reduce the loss

Who is going to win? Actually, both

This is why mixed strategies are useful in practice

A useful lemma

Lemma

In a two-player game, the worst case for any strategy of a player corresponds to one of the pure strategies of the adversary

- $v^{(r)} = \max_{\xi^{(r)} \in \Xi^{(r)}} \min_{j \in X^{(c)}} E[f(\xi^{(r)}, j)]$ (instead of $\max_{\xi^{(r)} \in \Xi^{(r)}} \min_{\xi^c \in \Xi^{(c)}} E[f(\xi)]$)
- $v^{(c)} = \min_{\xi^{(c)} \in \Xi^{(c)}} \max_{i \in X^{(r)}} E[f(f(i, \xi^{(c)})])$ (instead of $\max_{\xi^{(r)} \in \Xi^{(r)}} \min_{\xi^r \in \Xi^{(r)}} E[f(\xi)]$)

The intuitive idea is to assume that

- the row player adopts a mixed strategy $\xi^{(r)}$, so that $E[f(\xi)] = \xi_i^{(r)} f_{ij}$
- one of the column strategies $j \in X^c$ is the strongest against $\xi^{(r)}$
- then, systematically playing j hits harder than watering it down in a convex combination with weaker strategies
- do the same for the column player

This simplifies the problem, requiring just a parametric expression for

- $\min_{j \in X^{(c)}} E[f(\xi^{(r)}, j)] = \min_{j \in X^{(c)}} \left(\sum_{i \in X^{(r)}} \xi_i^{(r)} f_{ij} \right)$
- $\max_{i \in X^{(r)}} E[f(i, \xi^{(c)})] = \max_{i \in X^{(r)}} \left(\sum_{j \in X^{(c)}} \xi_j^{(c)} f_{ij} \right)$

Example

	1	2
1	2	-3
2	-1	1

The game has

- no dominated strategy
- no Nash equilibrium
- values $u^{(r)} = -1$ and $u^{(c)} = 1$

Assume a general mixed strategy $\xi^{(r)} = (\alpha, 1 - \alpha)$ for the row player

Consider the $|X^{(c)}| = 2$ pure strategies available to the column player

- 1 the expected value of the payoff is

$$E[f(\xi)] = \alpha \cdot 2 + (1 - \alpha) \cdot (-3) = 3\alpha - 1$$

- 2 the expected value of the payoff is

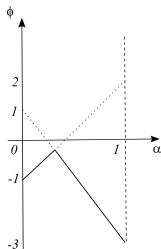
$$E[f(\xi)] = \alpha \cdot (-1) + (1 - \alpha) \cdot (1) = 1 - 4\alpha$$

Example

The expected payoff for the pure column strategies is a linear function

① $j = 1 \Rightarrow E[f(\xi)] = 3\alpha - 1$

② $j = 2 \Rightarrow E[f(\xi)] = 1 - 4\alpha$



- for mixed strategies it is a linear function in the intermediate region
- the worst case corresponds to the lower envelope (minimum gain)
- it changes for different mixed row strategies α , but is always one of the two pure strategies
- the best mixed row strategy α^* can be computed graphically

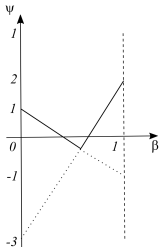
$$3\alpha^* - 1 = 1 - 4\alpha^* \Rightarrow \alpha^* = \frac{2}{7} \Rightarrow E[f(\xi^*)] = -\frac{1}{7}$$

Example

	1	2
1	2	-3
2	-1	1

For mixed column strategy $\xi^{(c)} = (\beta, 1 - \beta)$, the pure row strategies give

- 1 $i = 1 \Rightarrow E[f(\xi)] = \beta \cdot 2 + (1 - \beta) \cdot (-3) = 5\beta - 3$
- 2 $i = 2 \Rightarrow E[f(\xi)] = \beta \cdot (-1) + (1 - \beta) \cdot 1 = 1 - 2\beta$



- the worst case corresponds to the upper envelope (maximum loss)
- the best mixed column strategy β^* can be computed graphically

$$5\beta^* - 3 = 1 - 2\beta^* \Rightarrow \beta^* = \frac{4}{7} \Rightarrow E[f(\xi^*)] = -\frac{1}{7}$$

Odds and evens

	Odd	Even
Odd	1	-1
Even	-1	1

Once again

- there is no dominated strategy
- there is no Nash equilibrium
- the values of the game are $u^{(r)} = -1$ and $u^{(c)} = 1$ (useless)

If the row player applies mixed strategy $\xi^{(r)} = (\alpha, 1 - \alpha)$

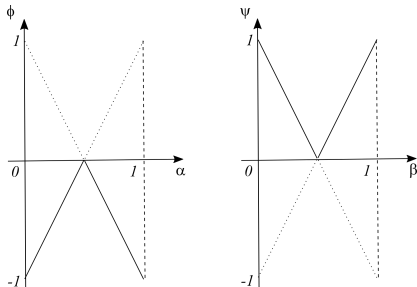
- when the column player chooses Odd,
 $E[f(\xi)] = \alpha \cdot 1 + (1 - \alpha) \cdot (-1) = 2\alpha - 1$
- when the column player chooses Even,
 $E[f(\xi)] = \alpha \cdot (-1) + (1 - \alpha) \cdot 1 = 1 - 2\alpha$

If the column player applies mixed strategy $\xi^{(c)} = (\beta, 1 - \beta)$

- when the row player chooses Odd,
 $E[f(\xi)] = \beta \cdot 1 + (1 - \beta) \cdot (-1) = 2\beta - 1$
- when the row player chooses Even,
 $E[f(\xi)] = \beta \cdot (-1) + (1 - \beta) \cdot 1 = 1 - 2\beta$

Odds and evens

Once again, we can solve the game graphically



The optimal strategies are

- for the row player:

$$2\alpha^* - 1 = 1 - 2\alpha^* \Rightarrow \alpha^* = \frac{1}{2} \Rightarrow E[f(\xi^*)] = 0$$

- for the column player:

$$2\beta^* - 1 = 1 - 2\beta^* \Rightarrow \beta^* = \frac{1}{2} \Rightarrow E[f(\xi^*)] = 0$$

The general case

Both examples have two strategies for each player

What happens **when the number of pure strategies increases?**

- the linear functions depend on more than one probability:
the lines become hyperplanes
- the number of linear functions increases:
the worst case is still given by their lower or upper envelope

The first modification makes a graphical resolution less viable

Von Neumann and Morgenstern

- proved that the basic properties hold also in the general case
- found a way to compute the optimal strategies

The minimax theorem

Theorem (Von Neumann and Morgenstern)

For any two-player zero-sum game

- $u^{(r)} \leq v^{(r)} = v^{(c)} \leq u^{(c)}$
- at least one mixed strategy profile has this expected value
- this strategy profile is a saddle point with respect to mixed strategies

The guaranteed expected gain of the row player
coincides with the guaranteed expected loss of column

Adopting a different strategy implies the risk of a worse expected value

The minimax theorem

Sketch of the proof

(*exploiting the general theory of duality, that was unknown at the time*)

Given the lemma, the row player aims to optimise the following problem

$$\begin{aligned} \max \phi(\xi^{(r)}) &= \min_{j \in X^{(c)}} \sum_{i \in X^{(r)}} \xi_i^{(r)} f_{ij} \\ \sum_{i \in X^{(r)}} \xi_i^{(r)} &= 1 \\ \xi_i^{(r)} &\geq 0 \quad i \in X^{(r)} \end{aligned}$$

This can be turned into a Linear Programming problem:

$$\begin{aligned} \max v \\ v &\leq \sum_{i \in X^{(r)}} \xi_i^{(r)} f_{ij} \quad j \in X^{(c)} \\ \sum_{i \in X^{(r)}} \xi_i^{(r)} &= 1 \\ \xi_i^{(r)} &\geq 0 \quad i \in X^{(r)} \end{aligned}$$

The minimax theorem

Similarly, the column player aims to optimise the following problem

$$\begin{aligned}\min \psi(\xi^{(c)}) &= \max_{i \in X^{(r)}} \sum_{j \in X^{(c)}} \xi_j^{(c)} f_{ij} \\ \sum_{j \in X^{(c)}} \xi_j^{(c)} &= 1 \\ \xi_j^{(c)} &\geq 0 \quad j \in X^{(c)}\end{aligned}$$

that can be linearised as

$$\begin{aligned}\min w \\ w &\geq \sum_{j \in X^{(c)}} \xi_j^{(c)} f_{ij} \quad i \in X^{(r)} \\ \sum_{j \in X^{(c)}} \xi_j^{(c)} &= 1 \\ \xi_j^{(c)} &\geq 0 \quad j \in X^{(c)}\end{aligned}$$

The minimax theorem

$$\begin{array}{ll} \max v & \\ v \leq & \sum_{i \in X^{(r)}} \xi_i^{(r)} f_{ij} \quad j \in X^{(c)} \\ \sum_{i \in X^{(r)}} \xi_i^{(r)} = & 1 \\ \xi_i^{(r)} \geq & 0 \quad i \in X^{(r)} \end{array} \qquad \begin{array}{ll} \min w & \\ w \geq & \sum_{j \in X^{(c)}} \xi_j^{(c)} f_{ij} \quad i \in X^{(r)} \\ \sum_{j \in X^{(c)}} \xi_j^{(c)} = & 1 \\ \xi_j^{(c)} \geq & 0 \quad j \in X^{(c)} \end{array}$$

The two problems are reciprocally dual:

- $\max \leftrightarrow \min$
- constraints \rightarrow variables
- right-hand-side coefficients \rightarrow cost coefficients
- variables \rightarrow constraints
- cost coefficients \rightarrow right-hand-side coefficients
- all but one nonnegative variables \leftrightarrow all but one “natural” constraints
- one free variable \leftrightarrow one equality constraint

Duality implies that **the two problems have the same optimal value**