# Decision Methods and Models Master's Degree in Computer Science

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Lesson 6: Multi-attribute utility theory (2)

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# Structured models of preference

We assume

- a preference relation  $\Pi$  with a consistent utility function u(f)
- a certain environment:  $|\Omega| = 1 \Rightarrow f(x, \bar{\omega})$  reduces to f(x)
- a single decision-maker:  $|D| = 1 \Rightarrow \prod_d$  reduces to  $\prod$



We known the preference  $\Pi$ , not the utility function u(f)

The general process to find it is complex and error-prone

For additive functions, it is much simpler, but is u(f) additive?

- for  $p \ge 3$ , mutual preferential independence  $\Leftrightarrow$  additivity
- for p = 2, mutual preferential independence ← additivity
   The problem lies in how the indifference curves behave in F

# Marginal rate of substitution (MRS)

The behaviour of a curve is described by the relation between  $f_1$  and  $f_2$ : from f, vary  $f_1$  and update  $f_2$  so as to remain on the indifference curve



Marginal rate of substitution (*MRS*) of  $f_1$  with  $f_2$  in f

$$\lambda_{12}(f) = \lim_{\delta f_1 \to 0} -\frac{\delta f_2(f, \delta f_1)}{\delta f_1}$$
  
with  $\delta f_2(f, \delta f_1)$  such that  $\begin{bmatrix} f_1\\ f_2 \end{bmatrix} \sim \begin{bmatrix} f_1 + \delta f_1\\ f_2 + \delta f_2(f, \delta f_1) \end{bmatrix}$ 

- the value depends on f, not on  $\delta f_1$ , thanks to the limit operation
- the minus sign is used to obtain positive rates on decreasing curves (a frequent case: e.g., when both indicators are costs or benefits)

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### Equivalent expressions of the MRS(1)

Let the indifference curve be represented as a regular parametric line:

 $\begin{cases} f_1 = f_1(\alpha) \\ f_2 = f_2(\alpha) \end{cases}$ 

with two functions of parameter  $\alpha$  (continuous up to the first derivative)

The MRS can be expressed as

$$\lambda_{12}(f) = \lim_{\delta \alpha \to 0} -\frac{(f_2(\alpha + \delta \alpha) - f_2(\alpha))}{(f_1(\alpha + \delta \alpha) - f_1(\alpha))} = \frac{\lim_{\delta \alpha \to 0} -\frac{(f_2(\alpha + \delta \alpha) - f_2(\alpha))}{\delta \alpha}}{\lim_{\delta \alpha \to 0} \frac{(f_1(\alpha + \delta \alpha) - f_1(\alpha))}{\delta \alpha}} = -\frac{\frac{df_2}{d\alpha}}{\frac{df_1}{d\alpha}}$$

This form is useful to prove reciprocity:  $\lambda_{12}(f) = \frac{1}{\lambda_{21}(f)}$ 

Example (Cobb-Douglas):

$$\begin{cases} f_1 = \frac{1}{\sqrt{\alpha}} \\ f_2 = \sqrt[3]{\alpha} \end{cases} \Rightarrow \lambda_{12}(f) = -\frac{\frac{1}{3}\alpha^{-2/3}}{-\frac{1}{2}\alpha^{-3/2}} = \frac{2}{3}\frac{f_2}{f_1} \end{cases}$$

(multiply both numerator and denominator by  $\alpha$ )

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#### Equivalent expressions of the MRS(2)

A second expression shows the relation between the *MRS* and u(f)By changing  $\alpha$ , we move on the indifference curve, but  $u(f(\alpha)) = c$ 

$$\frac{du(f(\alpha))}{d\alpha} = 0 \Rightarrow \frac{\partial u}{\partial f_1} \frac{df_1}{d\alpha} + \frac{\partial u}{\partial f_2} \frac{df_2}{d\alpha} = 0 \Rightarrow -\frac{\frac{df_2}{d\alpha}}{\frac{df_1}{d\alpha}} = \lambda_{12}(f) = \frac{\frac{\partial u}{\partial f_1}}{\frac{\partial u}{\partial f_2}}$$

The *MRS* measures how much u(f) depends on  $f_1$  with respect to how much it depends on  $f_2$ 

Example (Cobb-Douglas):

$$u(f) = f_1^2 f_2^3 \Rightarrow \lambda_{12}(f) = \frac{2f_1 f_2^3}{3f_1^2 f_2^2} = \frac{2}{3} \frac{f_2}{f_1}$$

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## Equivalent expressions of the MRS(3)

The third expression shows the geometric relation between the *MRS* and the shape of indifference curves (if invertible!)

$$\begin{cases} f_1 = f_1(\alpha) \\ f_2 = f_2(\alpha) \Leftrightarrow \alpha = \alpha(f_2) \end{cases} \Rightarrow f_1 = f_1(\alpha(f_2)) \end{cases}$$

which implies that

$$\lambda_{12}(f) = -\frac{df_2}{d\alpha}\frac{d\alpha}{df_1} = -\frac{df_2}{df_1}$$

The MRS is the negative slope of the tangent to the indifference curve

Example (Cobb-Douglas):

$$u(f) = f_1^2 f_2^3 = c \Rightarrow f_2 = \sqrt[3]{\frac{c}{f_1^2}}$$

implies that

$$\lambda_{12}(f) = -\sqrt[3]{c} \left(-\frac{2}{3}\right) f_1^{-5/3} = \frac{2}{3} \frac{f_2}{f_1}$$

### Corresponding trade-off condition

Some indifference maps enjoy the corresponding trade-off condition

 $\lambda_{12}(f'_1, f'_2) \cdot \lambda_{12}(f''_1, f''_2) = \lambda_{12}(f'_1, f''_2) \cdot \lambda_{12}(f''_1, f''_2)$ 



This is a global property: it relates far away impacts

# Corresponding trade-off condition



The corresponding trade-off condition is easier to interpret if rewritten as

 $\lambda_{12}(f_1', f_2') / \lambda_{12}(f_1', f_2'') = \lambda_{12}(f_1'', f_2') / \lambda_{12}(f_1'', f_2'')$ 

$$\lambda_{12}(f_1',f_2')/\lambda_{12}(f_1'',f_2') = \lambda_{12}(f_1',f_2'')/\lambda_{12}(f_1'',f_2'')$$

The ratio of  $\lambda$  between points with the same abscissa (ordinate) does not depend on the abscissa (ordinate)

In other words, even is the *MRS* is nonuniform, it changes by the same factor moving between the same coordinates *The example on the right violates it in* (0, 1), (1, 1), (0, 2), (1, 2)

### Corresponding trade-off condition: positive example

On the contrary, the condition holds for the Cobb-Douglas example



In fact

 $\frac{2}{3}\frac{f_2'}{f_1'} \cdot \frac{2}{3}\frac{f_2''}{f_1''} = \frac{2}{3}\frac{f_2'}{f_1''} \cdot \frac{2}{3}\frac{f_2''}{f_1'}$ 

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Theorem

A preference relation  $\Pi$  admits an additive utility function u(f)

- if and only if it enjoys both
  - 1 mutual preferential independence
  - 2 the corresponding trade-off condition

The "only-if" part is easy to prove

We needed the "if" part to close the gap in order to assume additivity:

- when p ≥ 3, check mutual preferential independence for p − 1 indicator pairs
- when p = 2, check
  - independence for the single indicators
  - the corresponding trade-off condition

### Building an additive utility function

$$u(f)=\sum_{l=1}^{p}u_{l}(f_{l})$$

This expression assumes the same measure unit for all  $u_l$  functions In practice, experts in different fields use different units. Therefore: **1** adopt normalised utilities: pure numbers  $\tilde{u}_l(f_l)$  instead of  $u_l(f_l)$ **2** introduce weights  $w_l$  to combine them

$$u(f) = \sum_{l=1}^{p} w_l \tilde{u}_l(f_l)$$

Intuitively, we are splitting the task in two

- 1 "rescale" indicators into utilities, removing all nonlinearities
- 2 "combine" heterogeneous utilities into a single one

### Normalised additive utility function

The normalised utility expression is more than a linear combination

- It is a convex combination
  - conic: all coefficients are nonnegative  $(w_l \ge 0 \text{ for all } l \in P)$
  - affine: the coefficients have unitary sum  $(\sum_{l=1}^{p} w_l = 1)$



## Building a normalised utility: the bisection method

Build the normalised utility  $\tilde{u}_{C}(C)$  for the daily calorie intake C

Given  $F_C = [0, 10000]$ , interview an expert about a specific individual

- **1** ask the expert for the worst values in  $F_C$  (for example,  $C_1^{\dagger} \leq 1000$ and  $C_2^{\dagger} \geq 6000$ ) and set  $\tilde{u}_C(C) = 0$  for such values
- 2) ask the expert for the best values in  $F_C$  (say,  $2200 \le C^\circ \le 2600$ ) and set  $\tilde{u}_T(22) = 1$  for such values
- **3** ask the expert for values of exactly intermediate utility between  $T^{\dagger}$  and  $T^{\circ}$  (for example, C = 1800 and 3000) and set  $\tilde{u}_{C}(C) = 1/2$
- (a) go on, asking for values of intermediate utility between the fixed ones and set  $\tilde{u}_T$  accordingly
- 6 guess an interpolating function

Costs and benefits proportional to the indicator  $f_l$  are easy to normalise

$$\tilde{u}_l(f_l) = \frac{f_l - \min_{x \in X} f_l(x)}{\max_{x \in X} f_l(x) - \min_{x \in X} f_l(x)}$$

What if  $\min_{x} f_{l}(x)$  or  $\max_{x} f_{l}(x)$  are unknown or hard to compute?

### Computing the weights

As in the general case, find p-1 independent pairs of indifferent impacts

• the equations are linear in w

$$f \sim f' \Leftrightarrow \tilde{u}\left(f
ight) = ilde{u}\left(f'
ight) \Leftrightarrow \sum_{l=1}^{p} ilde{u}_{l}\left(f_{l}
ight) w_{l} = \sum_{l=1}^{p} ilde{u}_{l}\left(f_{l}'
ight) w_{l}$$

the normalisation condition imposes convexity

$$\sum_{l=1}^{p} w_l = 1$$

The process works correctly in the ideal case

- Problem: if indifference is imprecise, (p-1) pairs give wrong weights
- Solution: build a complete pairwise comparison of all indicators and analyse its consistency

### Pairwise comparison matrix

Select a pair of indifferent impacts (f, f') with

• different values for  $f_l$  and  $f_m$ 

• identical values for all other indicators:  $f_n = f'_n$  for all  $n \in P \setminus \{l, m\}$ The equation reduces to

$$w_I \tilde{u}_I(f_I) + w_m \tilde{u}_m(f_m) = w_I \tilde{u}_I(f_I') + w_m \tilde{u}_m(f_m')$$

that simply becomes

$$\tilde{\lambda}_{lm} = \frac{w_l}{w_m} = -\frac{\tilde{u}_m(f_m') - \tilde{u}_m(f_m)}{\tilde{u}_l(f_l') - \tilde{u}_l(f_l)}$$

The pairwise comparison matrix contains all the weight ratios

$$\tilde{\Lambda} = \left\{\frac{w_l}{w_m}\right\}$$

expressing the relative weights between the single normalised utilities, that is, indicators (once nonlinearities and units of measures are removed)

A correct pairwise comparison matrix Λ̃ enjoys the following properties: **1** positivity: λ̃<sub>lm</sub> > 0 for all *I*, *m* ∈ *P* **2** reciprocity: λ̃<sub>lm</sub> = 1/(X̃<sub>ml</sub>) for all *I*, *m* ∈ *P* **3** consistency: λ̃<sub>ln</sub> = λ̃<sub>lm</sub> λ̃<sub>mn</sub> for all *I*, *m*, *n* ∈ *P*

Check these properties on  $\tilde{\Lambda}$  to be sure that u(f) makes sense

We shall discuss what to do when they are not satisfied